

## Capability Statement

DG Consulting is a proprietary company limited by shares. The company provides high quality consulting and advisory services to a limited number of water and natural resource management agencies which are mainly government owned.

The core business of the company is the development of water and natural resource management policy and strategy that are based on robust principles and are designed with a strong understanding of industry practice.

DG Consulting staff offer diverse professional experience, particularly in the governance and executive management of water utility and natural resource management organisations. This experience includes being influential in contemporary Australian water reform, particularly in Victoria, but also within the Murray-Darling Basin and at a national level, as well as strategic leadership in the establishment and development of Goulburn-Murray Water as an effective rural water utility with a commercial and customer-focussed culture.

DG Consulting offers a range of consulting services including:

- water policy development and implementation planning;
- water resource planning and management (including water system operations);
- adaptation of plans and strategies in response to drought and climate change;
- water entitlement reform and water market development;
- water market analysis and advice on trading strategies;
- water accounting development;
- water system and utility service management;
- water utility pricing and tariff reform;
- strategic review of water and natural resource management policies and programs
- strategic planning, governance and organisational development;
- facilitation of workshops and group processes;
- project and stakeholder relationship management; and
- customer and community consultation and engagement.

DG Consulting's business aspiration is to facilitate practical policy that leads to positive change in the management of valuable resources.

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Recent projects undertaken by DG Consulting include:

- Review of costs to manage Victorian environmental water entitlements, and development of five-year future activity programs.
- Assessment of domestic and stock water resources in part of the Campaspe Basin. This included development of estimates of reasonable D&S requirements on-farm together with development and pilot testing of methodologies for identifying D&S supplies at a property level.
- Review of water trading in the western region of Victoria, and identification of options for development of water markets across the region as input to the Western Region Sustainable Water Strategy.
- Preparation of Water Trading Tool Kit for dairy farmers in northern Victoria and southern NSW
- Investigation and identification of strategies for co-ordination and targeting of water purchase for the environment.
- Co-authorship of a case study on the approaches used in dealing with water scarcity in the Murray-Darling Basin, for the Dutch national water manager Rijkswaterstaat.
- Expert review of environmental water delivery plans developed to guide management and use of the Australian government's environmental water entitlement portfolio.
- Undertaking an independent review of the processes and approaches proposed for the production of the first Australian National Water Account.
- Undertaking an annual independent review of the Murray-Darling Basin Authority's river operations performance across the River Murray system.
- Independent review of multi-site environmental watering trials in the River Murray system.
- Significant contributions to a strategic review of the Murray-Darling Basin Authority's major programs, which developed recommendations for improving governance outcomes and program and financial performance, together with a Strategic Forward Agenda to realise benefits in a short period of time.
- Facilitation of the development of private irrigation schemes in the Campaspe East region of northern Victoria, as part of the irrigation modernisation program.
- Development of guidelines for the establishment of private water schemes in northern Victoria.
- Development and delivery of seminars to explain water policy changes and strategies to farmers and service providers.
- Significant contributions to a major study of the interactions between climate change policy and water policy.
- An assessment of the costs and benefits of integrating the Border Rivers Commission into the MDBA.
- Facilitation of a strategic review of the future directions for the farm water program in G-MW's area.
- Significant contributions to a review of current approaches to managing water for environmental benefit, and the development of best practice guidelines.
- A review of the potential application of tagged allocation trade to address inter-system allocation trading issues in the southern MDB.
- A review of the operation and management of delivery shares in Victorian irrigation systems.
- Development of technical guidelines for the Basin Plan monitoring and evaluation program.
- Major contributions to a strategic environmental scan for compliance with the Basin Plan.